

# **Behavioural Insights into Business for Social Good Conference**

September 19<sup>th</sup>-21<sup>st</sup>, 2019 Sutton Place Hotel, 845 Burrard St, Vancouver, BC

**Peter P. Dhillon**Centre for Business Ethics





More and more businesses are embracing social causes, sustainable business practices, and embedding purpose into their DNA. Moreover, increasingly so, organizations are integrating different forms of social responsibility into their overall missions and strategic planning. At the same time, behavioural research is gaining momentum in uncovering innovative means of encouraging individuals to embrace positive outcomes related to social responsibility, social impact, and sustainability.

into Business for Social Good!

The purpose of this conference is to pull these sources of insight from the business sector and behavioural science research together to paint a cohesive picture of the most effective, innovative, and impactful ways to foster business practices that can contribute to the greater social good. How can we encourage business to tackle important societal challenges such as health, equity, and sustainability? How can we further encourage key stakeholders such as employees, customers, and the greater community to embrace, support, and enact actions that further facilitate and promote the social good?

This conference will create a cross-disciplinary dialogue around how insights from behavioural research and business practice can be harnessed in a synergistic fashion to facilitate the social good. We define the social good as actions that benefit society and the individuals that live within in. This can include actions on behalf of businesses that operate in ways that foster social responsibility, social impact, and sustainability. This can also include enhancing the behaviours of individuals within society (consumers, employees, community members) in ways that have a collective net positive impact, such as fostering healthy behaviours, prosocial behaviours, and sustainable behaviours. We see this conference as a platform for facilitating novel academic research ideas, but also as means of inspiring those in both for-profit and non-profit organizations to think about new innovative models of doing business.

We hope that you enjoy the conference!

Kate White, Christie Stephenson, David Hardisty, Darren Dahl, Karl Aquino, and Carol Liao

Wifi: Sutton Meetings (no password required)

## Schedule at a Glance

## Thursday September 19<sup>th</sup>, 2019 (Chateau Lafite)

6.30pm-7.30pm Welcome Reception, Sutton Place Hotel,

(Registration for full conference guests)

## Friday September 20th, 2019: Morning Session (Versailles Ballroom A and B)

(Open to a larger Industry and Academic Audience)

8.00am-8.30am Registration and Breakfast

8.30am-10.20am Morning of Insights into Business for Social Good

10.20am-10.40am Coffee Break

10.40am-12.00pm Morning of Insights into Business for Social Good

### Friday September 20th, 2019: Afternoon Session (Versailles Ballroom A)

(For those attending the full research conference only)

12.00pm-1.20pm Lunch (Lunch will be in in Chateau Mouton Rothschild)

1.20pm-3.00pm Research Presentations

3.00pm-3.20pm Coffee Break

3.20pm-4.40pm Research Presentations

7.00pm Dinner at Chambar Restaurant, 568 Beatty Street

## Saturday September 21<sup>th</sup>, 2019 (Salon Pommard)

8.30am-9.00am Breakfast

9.00am-10.20am Research Presentations

10.20am-10.40am Coffee Break

10.40am-12.00pm Research Presentations

12.00pm-1.20pm Lunch

1.20pm-2.45pm Working Paper Lightning Talks

2.45pm-3.15pm Working Paper Discussion and Coffee Break

3.15-5.00pm Co-Author Working Session

## Friday, September 20<sup>th</sup>: Morning Morning of Insights into Business for Social Good (Versailles Ballroom)

| 8.00am-<br>8.30am   | Registration and Breakfast   |  |  |
|---------------------|--|--|--|
| 8.30am-<br>8.45am   | Welcome and Overview   |  |  |
|                     | <b>Robert Helsley</b> , Dean, Sauder School of Business, University of British Columbia <b>Kate White</b> , Professor and Academic Director of the Peter P. Dhillon Centre for Business Ethics, Sauder School of Business, University of British Columbia  |  |  |
| 8.45am-<br>10.00am  | The fower of the budblotte frounder change   |  |  |
|                     | Robert Cialdini, Professor Emeritus, Arizona State University  |  |  |
|                     | Professor Cialdini shines new light on how to be an effective persuader by showing that, often, the secret doesn't lie in the message itself but, instead, in the key moment before that message is delivered. Cialdini shows that the best persuaders spend more time crafting what they do and say before making a request. In this way, they gain a singular kind of persuasive traction by arranging for recipients to be receptive to a message before they encounter it. Cialdini calls this pre-suasion. "To persuade optimally," he asserts, "it's necessary to pre-suade optimally." Accordingly, to change minds most effectively, a pre-suader changes initial states of mind. Cialdini will highlight how this can be used in organizational and public policy contexts to produce positive social change. |  |  |
| 10.00am-<br>10.20am | Impact for a Healthy Thriving World  |  |  |
|                     | Esther Speck, VP of Global Sustainability, Lululemon   |  |  |
|                     | Everyone is doing it and even more are talking about it. How do large companies carve out a unique space to create meaningful impact? Esther Speck will discuss how lululemon takes a holistic view of impact encompassing environmental, social, and ethical considerations ensuring meaningful change in the communities where they live and work. She will highlight examples that bring to life their commitment and will discuss how embedding impact not only meets the companies environmental goals, but also its business goals helping embed lululemon's purpose across the business and all stakeholders.   |  |  |
| 10.20am-<br>10.40am | Coffee Break   |  |  |
| 10.40am-<br>11.00am | Brand Like You Give a Damn!  |  |  |
|                     | Brandi Halls, Brand Director, Lush Cosmetics North America   |  |  |
|                     | For decades, Lush has been doing more than just selling soap: in fact, their mission is to create a cosmetics revolution to save the planet. Join Brandi Halls, Brand Director for Lush North  |  |  |

America, and learn how Lush continues to build a brand that empowers a growing base of loyal Lushies while also using their platform to take a stand on issues near and dear to their heart.

### Friday, September 20<sup>th</sup>: Morning Morning of Insights into Business for Social Good (Versailles Ballroom)

#### 11.00am-11.20am

#### The Rhetoric of Marketplace Morality: A Consumer Perspective

**Sankar Sen**, Professor and Lawrence and Carol Zicklin Chair in Corporate Integrity and Governance, Zicklin School of Business, Baruch College, City University of New York

When marketers communicate, they speak increasingly in not just commercial voices but moral ones as well. Company engagement in CSR/sustainability is at an unprecedented high, and more and more firms are speaking out about their CSR efforts. Yet, we know relatively little about the efficacy - in terms of positive consumer responses - of such CSR communication. This talk focuses on three different investigations of consumers reactions to CSR communication that, together, call into question the efficacy of certain conventional and pervasive communication tactics, such as humor, storytelling, and multiple appeals, in producing positive, pro-company responses from consumers. The findings thus far point to the uniqueness of marketer communication in the moral domain and underscore the challenges companies face in communicating successfully about their CSR/sustainability initiatives.

#### 11.20am-11.40am

### **Diversity and Inclusion in the Boardroom**

Shona McGlashan, Vice President, Governance, Vancity

Did you know that in diverse groups, women speak substantially less than men, while men are three times more likely to interrupt a woman than another man? The business and ethical case for diversity in board membership is well understood (although progress is slow). But ensuring everyone has a seat at the table isn't enough. Shona McGlashan, Vancity's VP of Governance, will talk about:

- Why both diversity and inclusion are vitally important at the board and leadership level
- How to create inclusive governance structures and processes
- Tactics to change mindsets and allow all voices to be heard at the board table.

#### 11.40am-12.00pm

### The Purpose of the Corporation: Legal Myths and Legal Truths

**Carol Liao**, Assistant Professor and Director, Centre for Business Law, Allard School of Law, University of British Columbia

What does the law have to do with voluntary corporate behavior? In fact, a great deal. Our perceptions of the law, whether accurate or not, lurk in the background of our business activities – shaping priorities and defining what corporate interests we care about and protect. In this talk, Dr. Carol Liao will discuss some of the entrenched legal myths that are perpetuated in popular culture, and set the record straight on what all businesses need to do in our evolving legal landscape. With climate lawsuits on the rise and significant cases before the courts that may have reverberating effects on how we do business, boards are putting their companies at risk if they do not consider the environmental and social impacts of their actions. The law as we know it is changing, and businesses are going to have to decide if they are going to be laggards – or leaders.

## **September 20, 2019**

## Friday, September 20<sup>th</sup>: Afternoon Behavioural Insights into Business for Social Good (Versailles Ballroom A)

|                    |  | ,  |
|--------------------|--|--|
| 12.00pm-<br>1.20pm | LUNCH (For full conference attendees)  | Lunch will be in Chateau Mouton  |
| 1.20pm-<br>1.40pm  | Rachel Gershon, <sup>1</sup> Cynthia Cryder, <sup>2*</sup> Leslie John <sup>3</sup> Rady School of Management, University of California, San Diego, <sup>1</sup> Washington University in  | Rothschild Why Prosocial Referral Incentives Work: The Interplay of Reputational Benefits and Action Costs |
| 1.40pm-<br>2.00pm  | St. Louis, <sup>2</sup> Harvard Business School <sup>3</sup> Oliver P. Hauser, Gordon T. Kraft-Todd, David Rand, Martin A. Nowak, and Michael I. Norton*   | Revealing Inequality Increases Prosocial<br>Behavior   |
| 2.00pm-<br>2.20pm  | Harvard Business School Nicole Robitaille,1* Nina Mazar,2 Claire Tsai,3 Elizabeth Hardy4   | Nudging to Increase Organ and Tissue<br>Donor Registrations  |
| 2.20pm-<br>2.40pm  | Queen's University, <sup>1</sup> Boston University, <sup>2</sup> University of Toronto, <sup>3</sup> Impact and Innovation Unit Canada <sup>4</sup> Miranda R. Goode, <sup>1*</sup> Michael Moorhouse <sup>1</sup> , June Cotte, <sup>1</sup> and Jennifer Widney <sup>2</sup> Ivey Business School, <sup>1</sup> Financial Fundamentals Ltd. <sup>2</sup> | The Effect of Anticipated and Actual<br>Stigmatization on Debtors and Debt<br>Reduction Behaviors          |
| 2.40pm-<br>3.00pm  | Eric Levy,*1 Rishad Habib,2 Katherine White,2 and Karl Aquino2  Queen Mary University of London,1 Sauder School of Business, UBC2  | From Sinners to Saints: How Redemption Narratives Motivate Prosocial Consumer Behaviors                    |
| 3.00pm-<br>3.20pm  | Coffee Break   |  |
| 3.20pm-<br>3.40pm  | Edlira Shehu, <sup>1</sup> Michel Clement, <sup>2</sup> Karen Page<br>Winterich, <sup>3*</sup> Besarta Veseli <sup>2</sup><br>Copenhagen Business School, <sup>1</sup> University of   | Increasing Donor Retention with<br>Feedback on Donation Use  |
| 3.40pm-<br>4.00pm  | Hamburg, <sup>2</sup> Pennsylvania State University <sup>3</sup> Laura Boman* and Xin He University of Central Florida   | Care vs. Cure: The Effect of Social Distance on Donation Allocations                                       |
| 4.00pm-<br>4.20pm  | Chiara Longoni, Anna Tari, Remi Trudel*  Questrom School of Business, Boston University  | Green Sharing Is Caring: Transparent Green Practices Boost Perceptions of Price Fairness                   |
| 4.20pm-<br>4.40pm  | Freeman Wu,¹ Andrea Morales,²* On Amir,³ Robert Cialdini²  Vanderbilt University,¹ Arizona State University² University of California San Diego³   | Updating the Norm of Reciprocity   |
| 7.00pm             | Chambar Restaurant   | 568 Beatty Street Vancouver, V6B 2L3 https://www.chambar.com   |

## **September 21, 2019**

## Saturday, September 21<sup>st</sup> Behavioural Insights into Business for Social Good 2019 (Salon Pommard)

| 8.30am-             | Breakfast and Welcome for Day 2  |   |
|---------------------|--|---|
| 9.00am<br>9.00am-   | Amir Sepehri*, Rod Duclos, Kirk Kristofferson,                                     | Would You Please Raise Money For Me?          |
| 9.00am-<br>9.20am   | and Hamid Elahi  | New Insights Into The Psychology of Giving in |
| 9.20aiii            | and Hanna Llain  | the v2.0 Era                                  |
|                     | Ivey Business School, Western University   | the V2.0 Ela                                  |
| 9.20am-             | Alicea Lieberman, 1* Ayelet Gneezy, 1  | Using Behavioral Insights to Increase         |
| 9.40am              | Samir Gupta <sup>2</sup>   | Colorectal Cancer Screening                   |
|                     | ·  | _   |
|                     | Rady School of Management, University  |   |
|                     | of California, San Diego, Department of  |   |
|                     | Internal Medicine, University of   |   |
|                     | California, San Diego <sup>2</sup>   |   |
| 9.40am-             | Rhiannon MacDonnell Mesler, <sup>1*</sup> R. Bret Leary <sup>2</sup>               | Maladaptive Consequences of Associative       |
| 10.00am             | William Montford, <sup>3</sup>   | Stereotype Threat in Consumption              |
|                     | Dhillon School of Business, University of  |   |
|                     | Lethbridge, <sup>1</sup> The College of Business, The                              |   |
|                     | University of Nevada at Reno, <sup>2</sup> Davis College of                        |   |
|                     | Marketing, Jacksonville University <sup>3</sup>                                    |   |
| 10.00am-            | Rachel Gershon,1* Cynthia Cryder,2 and   | Risky Business: The Risk-Reward Trade-off is  |
| 10.20am             | Merriah Croston <sup>2</sup>   | Different for Nonprofit and For-Profit Firms  |
|                     |  |   |
|                     | Rady School of Management, University of   |   |
|                     | California, San Diego, <sup>1</sup>  |   |
|                     | Washington University in St. Louis <sup>2</sup>                                    |   |
| 10.20am-            | Coffee Break   |   |
| 10.40am<br>10.40am- | Lea Dunn,1* Katherine White,2 and Darren W.  | A Little Piece of Me: When Mortality          |
| 11.00am             | Dahl <sup>2</sup>  | Reminders Lead to Possession Donation         |
|                     | Dani   | Neminaers Lead to 1 033e331011 Donation       |
|                     | University of Washington, Sauder School of   |   |
|                     | Business, University of British Columbia <sup>2</sup>                              |   |
| 11.00am-            | Tiffany Vu* and Scott Rick   | Large Steps Toward Small Donations:           |
| 11.20am             | ,  | Reputational Benefits of Nominal Corporate    |
|                     | University of Michigan   | Generosity                                    |
| 11.20am-            | Coby Morvinski, <sup>1</sup> Matthew J. Lupoli, <sup>2</sup> and On                | Social Information, Goal Proximity, and       |
| 11.40am             | Amir³*   | Giving: When Norms Backfire                   |
|                     | Pon Curion University 1 Dealin University 2  |   |
|                     | Ben-Gurion University, Deakin University, Rady School of Management, University of |   |
|                     | California, San Diego <sup>1</sup>   |   |
| 11.40am-            | Michael G. Luchs, 1* Kelly Haws <sup>2</sup>                                       | A Program of Research on Consumer             |
| 12.00pm             | iviicitaci G. Laciis, Refly Haws   | Wisdom  |
|                     | William & Mary School of Busines,s1  |   |
|                     | Vanderbilt University <sup>2</sup>   |   |

## **September 21, 2019**

## Saturday, September 21<sup>st</sup> Behavioural Insights into Business for Social Good (Salon Pommard)

| 12.00pm-<br>1.20pm | LUNCH   |  |
|--------------------|---|--|
| 1.20pm-<br>3.00pm  | Working Paper Session: Lightning Talks  |  |
|                    | Christopher Groening <sup>1</sup> and John Peloza <sup>2</sup> *  | CSRPPQ: Corporate Social Responsibility Public Perception Quotient   |
|                    | Kent State University, <sup>1</sup> University of Kentucky <sup>2</sup>   |  |
|                    | Sid Mookerjee,* Yann Cornil, JoAndrea Hoegg   | Stating the Obvious: How "Ugly" Labels Can<br>Increase Purchase of Unappealing Produce                                   |
|                    | Sauder School of Business, University of<br>British Columbia  | and Reduce Waste   |
|                    | Mina Jung, <sup>1</sup> * Emily Powell, <sup>1</sup> Xiao Liu, <sup>1</sup> and Leif<br>Nelson <sup>2</sup>   | Consumers' Long-term Social Preferences and Well-being in Chains of Kindness   |
|                    | New York University, <sup>1</sup> University of California,<br>Berkeley <sup>2</sup>  |  |
|                    | Rishad Habib <sup>,</sup> * Katherine White, and<br>JoAndrea Hoegg  | Everybody Thinks We Should but Nobody<br>Does: How Descriptive and Injunctive Norms<br>Motivate Organ Donor Registration |
|                    | Sauder School of Business, University of<br>British Columbia  | Motivate organi ponor riegistration  |
|                    | Matilde Lucheschi,1* Oguz A. Acar,1 Jonathan<br>Berman2   | The Impact of the Breadth of Giving on Future Donations  |
|                    | Cass Business School, City University of<br>London,¹London Business School²   |  |
|                    | Yu Luo, <sup>1*</sup> Jeremy Douglas, <sup>2</sup> Andrea VandenEnden, <sup>3</sup> Walter Pela, <sup>3</sup> & Jiaying Zhao <sup>1,4</sup>             | Using Behavioral Interventions to reduce Plastics Waste in an Office Environment   |
|                    | Department of Psychology, University of British Columbia, 1 Ocean Wise Conservation   |  |
|                    | Association, <sup>2</sup> KPMG Canada <sup>3</sup> <sup>4</sup> Institute for Resources, Environment and Sustainability, University of British Columbia |  |
|                    | Qiyan Wang* and Chunhua Wu  | Does Airbnb Save Homes?  |
|                    | Sauder School of Business, University of<br>British Columbia  | The Impact of Airbnb on Housing Foreclosure  |
|                    | Wade Wade* and Katherine White  | Charity Avoidance: Understanding Why Consumers Walk Away (and When They  |
|                    | Sauder School of Business, University of<br>British Columbia  | Won't)   |

## **September 21, 2019**

## Saturday, September 21<sup>st</sup> Behavioural Insights into Business for Social Good (Salon Pommard)

| 4.00              |   |  |
|-------------------|---|--|
| 1.30-<br>2.45pm   | Raymond Lavoie <sup>1</sup> and Kelley Main <sup>2</sup> *  Merrimack College, <sup>1</sup> University of  Manitoba <sup>2</sup>                            | The Lingering Effects of Virtual Reality Gaming on Rumination  |
|                   | David J. Hardisty, 1* Yoonji Shim, 1 Daniel Sun, 2 Dale Griffin 1   | Encouraging Energy Efficiency: Product Labels Facilitate Temporal Tradeoffs                                      |
|                   | Sauder School of Business, University of<br>British Columbia <sup>1</sup><br>University of Calgary <sup>2</sup>   |  |
|                   | Katharine Howie, 1* Rhiannon MacDonnell<br>Mesler, 1 Brent McFerran 2   | It Works If You Work It! Beliefs About Hard<br>Work Shape Consumer Preferences for Self-<br>Improvement Products |
|                   | Dhillon School of Business, University of<br>Lethbridge (Calgary Campus) <sup>1</sup><br>Beedie School of Business, Simon Fraser<br>University <sup>2</sup> |  |
|                   | Ekin Ok,* Rishad Habib, and Karl Aquino Sauder School of Business, University of British Columbia   | Don't Take My Warm Glow: Unasked Prosocial<br>Gifts Reduce Subsequent Donations                                  |
|                   | Chuck Howard,* Marcel Lukas, David<br>Hardisty, and Dale Griffin  | Improving Household Budgets and Financial Forecasts  |
|                   | Sauder School of Business, University of<br>British Columbia  |  |
|                   | Cluny South* and Katherine White  Beedie School of Business, Simon Fraser University  | The Kindness of Strangers: Why Do We Donate to Animal-Based Causes?  |
| 2.45pm-<br>3.15pm | Working Paper Discussion and Coffee Break   |  |
| 3.15pm-<br>5.00pm | Co-Author Working Session   |  |

## **Check Out Our Behavioural Insights Partners:**



**Decision Insights for Business & Society** 

Decision Insights for Business and Society (DIBS; http://dibs.sauder.ubc.ca/) is a behavioural research and policy solutions initiative at the UBC Sauder School of Business. Our mission is to use Behavioural Insights to improve outcomes across major social challenges by improving our understanding of decision-making and helping people make better choices—choices that are better for the individual and better for the world.

- Partner with us: Together with our government and industry partners, we conduct cutting-edge decision science research and use Behavioural Insights (BI) to tackle challenges—from increasing savings rates to reducing energy usage to increasing compliance with regulations and beyond.
- Join our network: Together with the BC Behavioural Insights Group (BC BIG), we are connecting BI researchers, practitioners, and stakeholders in government, industry, academia, and the community.
- Learn more: We develop and deliver training about the theory and practice of behavioural insights, evaluation and research methods, and more.



BIG Difference BC (https://www.bicanada18.com/big-difference-bc) is a one-day conference that brings together Behavioural Insights (BI) experts from academia and the non-profit sector and policy experts from all levels of government, Crown corporations, and industry to create a strong collaborative network that can work across boundaries to use Behavioural Insights to solve policy challenges.

- Date & time: Friday, November 29, 2019 9:00am to 5:00pm PST
- Location: UBC Robson Square, C300 Theatre, 800 Robson St, Vancouver, BC V6Z 3B7
- Register by October 4 to take advantage of the early bird discount!















## Thanks to These Partners for Support, Speakers, and Swag



## Vancity











Susgrainable is a local company started by UBC MBA graduates focused on upcycling byproducts from various food & beverage industries to create premium sustainable flours and baked goods. Susgrainable is fighting food waste and improving nutrition balance with a mission to feed a healthier future. Visit <a href="https://www.susgrainable.ca">www.susgrainable.ca</a> to learn more.

## We are Thankful for Funding Support From:

- The Peter P. Dhillon Centre for Business Ethics
  - The UBC Sauder School of Business
- Social Sciences and Humanities Research Council of Canada (SSHRC)
  - The Centre for Business Law, Allard School of Law, UBC
- The Marketing and Behavioural Science Division, UBC Sauder School
  - The Sustainability and Ethics Group, UBC Sauder School
    - W. Maurice Young Centre for Applied Ethics



Peter P. Dhillon Centre for Business Ethics

We worked with Offsetters, Canada's leading carbon management solutions provider, to offset travel and consumption costs associated with the conference by contributing to projects that remove the equivalent amount of emissions from the atmosphere. For more information on the projects that we support, visit:

http://www.offsetters.ca/project-services/offsetprojects/by-portfolio/synergy-portfolio

